| Line # | Description | FY2021 Expended | FTE* | FY2022 Budget | FTE* | FY2023 Finance Committee Rec. | FTE* | % |
|---------------|--|----------------------|------|----------------------|-------------|----------------------------------|-------------|------|
| Towns | vide Expenses | | | | | • | • | |
| 1 | Casualty, Liability, Property & Self-insurance Program | 667,584 | | 758,900 | | 834,262 | | |
| 2 | Debt Service | 21,091,658 | | 20,764,142 | | 20,198,294 | | |
| 3 | Group Health Insurance, Employee Benefits & Administrative Costs | 15,925,132 | | 16,462,059 | | 17,255,396 | | |
| 4 | Needham Electric, Light & Gas Program | 3,509,568 | | 3,858,097 | | 4,121,023 | | |
| 5 | Retiree Insurance & Insurance Liability Fund | 7,197,713 | | 7,426,237 | | 7,844,474 | | |
| 6 | Retirement Assessments | 9,368,084 | | 10,417,439 | | 11,407,096 | | |
| 7 | Workers Compensation | 746,833 | | 828,731 | | 738,285 | | |
| 8 | Injury on Duty & 111F | | | | | 144,890 | | |
| 9 | Classification Performance & Settlements | Transfers only | | 426,327 | | 1,332,466 | | |
| 10 | Reserve Fund | Transfers only | | 2,077,091 | | 2,225,913 | | |
| | Townwide Expense Total | 58,506,573 | | 63,019,023 | 0.0 | 66,102,099 | 0.0 | 4.9% |
| Select | Board and the Office of the Town Manager | | | | | | | |
| 11A 11B | Salary & Wages | 937,843 129,758 | 9.0 | 1,040,373 192,519 | 10.0 | 1,060,329 255,076 | 10.0 | |
| 111 | Expenses Total | 1,067,601 | 9.0 | 1,232,892 | 10.0 | 1,315,405 | 10.0 | |
| Office | of the Town Clerk | | | | | | | |
| 12A | Salary & Wages | 397,426 | 4.0 | 367,637 | 4.0 | 406,546 | 4.0 | |
| 12B | Expenses | 55,283 | | 63,525 | | 81,720 | | |
| | Total | 452,709 | 4.0 | 431,162 | 4.0 | 488,266 | 4.0 | |
| Legal | Services | | | | | | | |
| 13A | Salary & Wages | | | | 0.0 | | 0.0 | |
| 13B | Expenses | 325,323 | | 329,140 | | 329,140 | | |
| | Total | 325,323 | | 329,140 | 0 | 329,140 | 0 | |
| Financ | e Department | | | | | | | |
| 14A | Salary & Wages | 2,041,300 | 24.0 | 2,181,197 | 24.0 | 2,315,869 | 25.0 | |
| 14B 14C | Expenses Capital | 1,273,020 93,249 | | 1,324,540 95,000 | | 1,331,273 95,000 | | |
| 140 | Total | 3,407,568 | 24.0 | 3,600,737 | 24.0 | 3,742,142 | 25.0 | |
| | | | | | | | | |
| Financ 15A | ce Committee | 39,677 | 0.5 | 39,682 | 0.5 | 41,904 | 0.5 | |
| 15A 15B | Salary & Wages Expenses | 39,077 461 | 0.5 | 1,400 | 0.5 | 1,460 | 0.3 | |
| | Total | 40,138 | 0.5 | 41,082 | 0.5 | 43,364 | 0.5 | |
| DI | no and Community Davids and | | | | | | | |
| Planni 16A | ng and Community Development Salary & Wages | 544,414 | 6.4 | 494,404 | 5.4 | 515,949 | 5.5 | |
| 16B | Expenses | 28,359 | 0.1 | 34,450 | Э.т | 36,850 | 5.5 | |
| | Total | 572,773 | 6.4 | 528,854 | 5.4 | 552,799 | 5.5 | |
| | General Government | 5,866,112 | 43.9 | 6,163,867 | 43.9 | 6,471,116 | 45.0 | 5.0% |
| | | -,, | | .,, | | | | |
| | Department | 6.245.070 | (2.0 | 7 160 476 | <i>(2.0</i> | 7 125 560 | <i>(2.0</i> | |
| 17A 17B | Salary & Wages Expenses | 6,345,278 334,221 | 63.0 | 7,160,476 414,650 | 63.0 | 7,135,569 507,827 | 63.0 | |
| 1.10 | | 551,221 | | .11,000 | | 207,027 | | |

| 17C | Capital | 263,388 | | 113,156 | | 257,884 | | |
|--------|---------------------------------------|------------------------|-------|------------------------|-------|------------------------|-------|------|
| 170 | Total | 6,942,888 | 63.0 | 7,688,282 | 63.0 | 7,901,280 | 63.0 | |
| | | | | | | | | |
| Fire D | epartment | | | | | | | |
| 18A | Salary & Wages | 8,469,678 | 76.0 | 8,979,502 | 78.0 | 9,403,525 | 80.0 | |
| 18B | Expenses | 338,437 | | 401,179 | | 445,467 | | |
| 18C | Capital | 18,000 | | 32,784 | | 35,334 | | |
| | Total | 8,826,114 | 76.0 | 9,413,465 | 78.0 | 9,884,326 | 80.0 | |
| | | | | | | | | |
| | ng Department | C 47 410 | 0.0 | 700 540 | 0.0 | 707.717 | 0.0 | |
| 19A | Salary & Wages | 647,418 | 9.8 | 788,542 | 9.8 | 797,717 | 9.8 | |
| 19B | Expenses | 12,279 | 0.8 | 51,040 839,582 | 0.8 | 51,040 848,757 | 0.8 | |
| | Total | 659,697 | 9.8 | 839,382 | 9.8 | 848,737 | 9.8 | |
| | Public Safety | 16,428,699 | 148.8 | 17,941,329 | 150.8 | 18,634,363 | 152.8 | 3.9% |
| | | | | | | | | |
| | teman Regional High School Assessment | 1 112 540 | | 1 220 207 | | 1 267 720 | | |
| 20 | Assessment | 1,112,549 1,112,549 | 0.0 | 1,230,287 1,230,287 | 0.0 | 1,367,739 1,367,739 | 0.0 | |
| | Total | 1,112,549 | 0.0 | 1,230,287 | 0.0 | 1,367,739 | 0.0 | |
| Needh | am Public Schools | | | | | | | |
| 21 | Needham Public School Budget | 79,650,229 | 808.4 | 83,603,397 | 816.3 | 87,277,798 | 842.1 | |
| | Total | 79,650,229 | 808.4 | 83,603,397 | 816.3 | 87,277,798 | 842.1 | |
| | | | | | | | | |
| | Education | 80,762,778 | 808.4 | 84,833,684 | 816.3 | 88,645,537 | 842.1 | 4.5% |
| | | | | | | | | |
| | ng Design & Construction Department | 461.025 | 5.0 | 277 112 | 2.2 | 242 290 | 2.0 | |
| 22A | Salary & Wages | 461,925 | 5.0 | 377,112 | 3.3 | 342,389 | 3.0 | |
| 22B | Expenses | 11,061 | 5.0 | 15,175 | 2.2 | 15,175 | 2.0 | |
| | Total | 472,986 | 5.0 | 392,287 | 3.3 | 357,564 | 3.0 | |
| Denar | tment of Public Works | | | O | | | | |
| 23A | Salary & Wages | 9,013,508 | 119.0 | 9,740,095 | 121.0 | 10,270,980 | 125.0 | |
| 23B | Expenses | 7,172,270 | 117.0 | 7,351,890 | 121.0 | 8,167,639 | 123.0 | |
| 23C | Capital | 149,330 | | 178,000 | | 115,499 | | |
| 23D | Snow and Ice | 800,711 | | 428,850 | | 433,139 | | |
| 202 | Total | 17,135,819 | 119.0 | 17,698,835 | 121.0 | 18,987,257 | 125.0 | |
| | | | | | | | | |
| | Public Facilities and Public Works | 17,608,805 | 124.0 | 18,091,122 | 124.3 | 19,344,821 | 128.0 | 6.9% |
| N | dual Darkina Daraman | | | | | | | |
| 24 | cipal Parking Program Program | 128,274 | | 134,592 | | 151,818 | | |
| 27 | Total | 128,274 | 0.0 | 134,592 | 0.0 | 151,818 | 0.0 | |
| | 10001 | 120,274 | 0.0 | 154,572 | 0.0 | 131,010 | 0.0 | |
| Health | and Human Services Department | | | | | | | |
| 25A | Salary & Wages | 1,815,797 | 18.4 | 1,946,383 | 18.7 | 1,985,557 | 18.7 | |
| 25B | Expenses | 359,368 | | 422,488 | | 434,735 | | |
| | Total | 2,175,165 | 18.4 | 2,368,871 | 18.7 | 2,420,292 | 18.7 | |
| Comm | nission on Disabilities | | | | | | | |
| 26A | Salary & Wages | 1,500 | | 1,500 | | 1,500 | | |
| 26B | Expenses | 1,500 | | 550 | | 550 | | |
| 200 | Total | 1,515 | 0.0 | 2,050 | 0.0 | 2,050 | 0.0 | |
| | | , | | , | | , | | |
| Histor | rical Commission | | | | | | | |
| 27 | Historical Commission | 0 | | 1,050 | | 1,050 | | |
| | Total | 0 | 0.0 | 1,050 | 0.0 | 1,050 | 0.0 | |
| | | | | | | | | |
| | E Library | 1 400 041 | 150 | 1 200 215 | 150 | 1 505 005 | 160 | |
| 28A | Salary & Wages | 1,432,841 | 15.0 | 1,680,645 | 15.0 | 1,725,936 | 16.0 | |
| 28B | Expenses | 366,932 | 150 | 374,631 | 150 | 390,863 | 160 | |
| | Total | 1,799,772 | 15.0 | 2,055,276 | 15.0 | 2,116,799 | 16.0 | |
| Park (| and Recreation Department | | | | | | | |
| 29A | Salary & Wages | 583,470 | 4.6 | 967,003 | 4.6 | 1,031,628 | 4.6 | |
| 29B | Expenses | 186,017 | | 222,200 | | 238,336 | | |
| | 1 | , | | , | | | | |

| | Total | 769,486 | 4.6 | 1,189,203 | 4.6 | 1,269,964 | 4.6 | |
|------|--------------------------------------|-------------|---------|-------------|---------|-------------|---------|------|
| Men | orial Park Trustees | | | | | | | |
| 30 | Memorial Park Trustees | 750 | | 750 | | 750 | | |
| | Total | 750 | 0.0 | 750 | 0.0 | 750 | 0.0 | |
| Need | lham Council for Arts and Culture | | | | | | | |
| 31 | Needham Council for Arts and Culture | | | | | 8,300 | | |
| | Total | 0 | 0.0 | 0 | 0.0 | 8,300 | 0.0 | |
| | Community Services | 4,874,963 | 38.0 | 5,751,792 | 38.3 | 5,971,023 | 39.3 | 3.89 |
| | community services | 1,071,200 | 20.0 | 2,.21,72 | 20.2 | 2,2,71,020 | 57.5 | 2.07 |
| | Department Budget Total | 125,541,357 | 1,163.1 | 132,781,794 | 1,173.6 | 139,066,860 | 1,207.2 | 4.79 |
| | Total Operating Budget | 184,047,929 | | 195,800,817 | | 205,168,959 | | 4.89 |